

KEY PERFORMANCE AREA: FINANCIAL VIABILITY AND MANAGEMENT						
OBJECTIVE	STRATEGY	KPI	ANNUAL TARGET	State if target was met, lagging and not started	State actual performance and variance where target is not met	Redress plan to address targets lagging and not started
Improve Audit Outcomes by 2017	Improve accurate reporting and compliance	Improve competence levels of staff to perform their duties efficiently.	Number of capacity building sessions attended by BTO personnel	Achieved	SCM and Revenue Manager who where outstanding under BTO has attended and completed CPMD Training	N/A
		Review, update and develop BTO policies.	Number of policies approved by Council	Achieved	All BTO related policies were tabled and approved by Council in May and others in June 2016;	N/A
	Improve expenditure rate	Improve expenditure rate	All payments will be made within 30 days of receipt of invoice	Not Achieved	Supplier payments were not made within 30 days upon receipt of a valid invoice due to financial viability of the municipality	Due to outstanding debts, Municipality is not able to pay its creditors within 30days. Payment plans with Service Providers are currently negotiated.
	Reduce a number of Audit findings on AFS and compliance	Ensure compliance with MFMA on In year Reporting	Submission of AFS to Auditor-General timeously, Submission of the Audit File with all supporting documentation to the AFS, Submission of credible monthly, quarterly reports to relevant stakeholders and Mid In-year Financial Assessment	Achieved	Sec71 reports are submitted timeously monthly, Quarterly report and mid In-year Assessment and AFS . Reconciliations are in progress. Roll-over application will only be done in July 2016 after the closing of the system. Service provider has been appointed to assist with the compilation of AFS.	N/A
Improve financial administration and management systems	Improve accurate reporting and compliance	Annual approved budget	Approved budget by 31 May	Not Achieved	2016/17 Budget has been approved on the 26 May 2016 by Council	N/A
		Development of systems descriptions	The system descriptions will be endorsed by the Municipal Manager by the 31st September 2017	Achieved	System Descriptions were developed in August 2016	N/A

		Filling critical vacancies.	All critical vacancies will be advertised by 1st quarter and assumption of duty by the 2nd quarter	Not Achieved	The CFO position has been filled. The Revenue Manager and SCM posts are in progress	N/A
		Timeously completion of Financial Statements for legislation	Delivery of financial statements to AG on or before 31 August	Achieved	Service Provider has been appointed to assist with the compilation of AFS, Audit Action Plan has been implemented to address audit findings.	AFS are due on the 31 August 2016. Preparation are in place.
	Improve revenue collection rates	Increase revenue collection rates	75% Collection rate	Achieved	More than 81% of revenue is collected on a monthly basis	N/A
		Install a fixed asset register system	Existence of the Fixed Asset Register (FAR) system by the end of the 3rd quarter	Achieved	Asset System has been procured.	N/A
Reduce Unauthorised ,irregular, fruitless and wasteful expenditure	Improve Budget expenditure	Budget expenditure rate	95% of budget by the end of the financial year	Achieved	This has been achieved	N/A
	Improve supply chain management compliance	Ensure compliance with supply chain management policy and regulations by putting systems in place.(Capacity buildings)	Capacity building on SCM policy and its relevant prescripts to the users	Not Achieved	Most departments did not submit their procurement plan due to the fact that the municipality is busy with the project of clearing long outstanding debts.	Capacity of the scm Officlas and BID member where capacity on SMC Policy and Relevant SCM regulaions
		Ensure compliance with supply chain management policy and regulations(Reports)	Report to Council on Unauthorised, irregular, fruitless and wasteful expenditure. Report on the deviations monthly and report on gifts register quarterly	Achieved	Unauthorised, irregular, fruitless and wasteful expenditure are tabled on a monthly basis to FAME. The gift register for 4th quarter will be tabled in the next Mayoral and Council meeting	Four Quartely Unauthorised, irregular, fruitless and wasteful expenditure are tabled to FAME ,MPAC and Council